GOODSPEED OPERA HOUSE FOUNDATION, INC. AND SUBSIDIARY
Consolidated Financial Statements
December 31, 2023 and 2022
With Independent Auditor's Report



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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of Goodspeed Opera House Foundation, Inc. and Subsidiary:

#### **Opinion**

We have audited the consolidated financial statements of Goodspeed Opera House Foundation, Inc. (the "Organization") and Goodspeed Restaurant, Inc. (the "Subsidiary"), which comprise the consolidated statements of financial position as of December 31, 2023 and 2022, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Organization and Subsidiary as of December 31, 2023 and 2022, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Organization and Subsidiary and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization and Subsidiary's ability to continue as a going concern for one year after the date that the consolidated financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due
  to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
  include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated
  financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
  the Organization and Subsidiary's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting
  estimates made by management, as well as evaluate the overall presentation of the consolidated financial
  statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization and Subsidiary's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

June 24, 2024

Withum Smith + Brown, PC

# Goodspeed Opera House Foundation, Inc. and Subsidiary Consolidated Statements of Financial Position December 31, 2023 and 2022

|  | 2023                      |        |    | 2022                        |    |            |    |                                 |    |                              |    |            |
|--|---------------------------|--------|----|-----------------------------|----|------------|----|---------------------------------|----|------------------------------|----|------------|
|  | Witho<br>Dono<br>Restrict | or     | Re | With<br>Donor<br>strictions |    | Total      | R  | Without<br>Donor<br>estrictions | Re | With<br>Donor<br>estrictions |    | Total      |
| Assets   |                           |        |    |                             |    |            |    |                                 |    |                              |    |            |
| Current assets   |                           |        |    |                             |    |            |    |                                 |    |                              |    |            |
| Cash and cash equivalents  | \$ 17                     | 6,497  | \$ | 374,967                     | \$ | 551,464    | \$ | 381,012                         | \$ | 1,431,847                    | \$ | 1,812,859  |
| Accounts receivable  | 12                        | 23,413 |    | -                           |    | 123,413    |    | 59,959                          |    | -                            |    | 59,959     |
| Employee retention tax credit receivable                         | 32                        | 24,923 |    | -                           |    | 324,923    |    | -                               |    | -                            |    | -          |
| Unconditional promises to give                                   | 6                         | 60,317 |    | 15,000                      |    | 75,317     |    | 34,500                          |    | 71,357                       |    | 105,857    |
| Prepaid expenses   | 30                        | 5,094  |    | -                           |    | 305,094    |    | 350,782                         |    | -                            |    | 350,782    |
| Inventory  | 8                         | 32,172 |    |                             |    | 82,172     |    | 39,513                          |    |                              |    | 39,513     |
| Total current assets   | 1,07                      | 2,416  |    | 389,967                     |    | 1,462,383  |    | 865,766                         |    | 1,503,204                    |    | 2,368,970  |
| Investments  | 13,16                     | 0,800  |    | 7,210,785                   |    | 20,371,585 |    | 13,358,573                      |    | 5,470,437                    |    | 18,829,010 |
| Restricted cash  | 15                        | 55,587 |    | -                           |    | 155,587    |    | 158,550                         |    | -                            |    | 158,550    |
| Restricted investment  | 64                        | 1,051  |    | -                           |    | 641,051    |    | 396,254                         |    | -                            |    | 396,254    |
| Unconditional promises to give, net of current portion           |                           | -      |    | -                           |    | -          |    | -                               |    | 25,620                       |    | 25,620     |
| Property and equipment, at cost, net of accumulated depreciation | 10,02                     | 28,232 |    |                             |    | 10,028,232 |    | 10,384,765                      |    |                              |    | 10,384,765 |
| Total assets   | \$ 25,05                  | 8,086  | \$ | 7,600,752                   | \$ | 32,658,838 | \$ | 25,163,908                      | \$ | 6,999,261                    | \$ | 32,163,169 |
| Liabilities and Net Assets                                       |                           |        |    |                             |    |            |    |                                 |    |                              |    |            |
| Current liabilities  |                           |        |    |                             |    |            |    |                                 |    |                              |    |            |
| Accounts payable and accrued expenses                            | \$ 79                     | 3,623  | \$ | -                           | \$ | 793,623    | \$ | 907,486                         | \$ | -                            | \$ | 907,486    |
| Loan payable, current portion                                    |                           | 7,639  |    | -                           |    | 7,639      |    | 3,918                           |    | -                            |    | 3,918      |
| Advance subscriptions  | ,                         | 5,155  |    | -                           |    | 1,215,155  |    | 1,216,445                       |    | -                            |    | 1,216,445  |
| Deferred revenue   | 8                         | 37,933 |    |                             |    | 87,933     |    | 12,855                          |    | -                            |    | 12,855     |
| Gift annuity obligations   |                           | -      |    | 5,617                       |    | 5,617      |    | -                               |    | 8,332                        |    | 8,332      |
| Unredeemed gift certificates                                     |                           | 70,990 |    | -                           |    | 670,990    |    | 981,868                         |    | -                            |    | 981,868    |
| Deferred compensation plan payable                               | -                         | 22,684 |    |                             |    | 122,684    | -  | 78,649                          |    |                              |    | 78,649     |
| Total current liabilities  |                           | 98,024 |    | 5,617                       |    | 2,903,641  |    | 3,201,221                       |    | 8,332                        |    | 3,209,553  |
| Loan payable, net of current portion                             |                           | 12,361 |    | -                           |    | 142,361    |    | 146,082                         |    | -                            |    | 146,082    |
| Deferred compensation plan payable, net of current portion       | 51                        | 8,367  |    | -                           |    | 518,367    |    | 317,605                         |    | -                            |    | 317,605    |
| Gift annuity obligations, net of current portion                 |                           | -      |    | 14,255                      |    | 14,255     |    |                                 |    | 18,869                       |    | 18,869     |
| Total liabilities  | 3,55                      | 8,752  |    | 19,872                      | _  | 3,578,624  | _  | 3,664,908                       | _  | 27,201                       | _  | 3,692,109  |
| Net assets   |                           |        |    |                             |    |            |    |                                 |    |                              |    |            |
| Without donor restrictions                                       |                           |        |    |                             |    |            |    |                                 |    |                              |    |            |
| Property and equipment, net                                      | 10,02                     | 28,232 |    | -                           |    | 10,028,232 |    | 10,384,765                      |    | -                            |    | 10,384,765 |
| Board designated - general fund                                  | 11,47                     | 1,102  |    |                             |    | 11,471,102 |    | 11,114,235                      |    |                              |    | 11,114,235 |
| Total without donor restrictions                                 | 21,49                     | 9,334  |    | -                           |    | 21,499,334 |    | 21,499,000                      |    | -                            |    | 21,499,000 |
| With donor restrictions  |                           |        | _  | 7,580,880                   |    | 7,580,880  | _  | <u> </u>                        | _  | 6,972,060                    |    | 6,972,060  |
| Total net assets   | 21,49                     | 99,334 |    | 7,580,880                   |    | 29,080,214 |    | 21,499,000                      |    | 6,972,060                    |    | 28,471,060 |
| Total liabilities and net assets                                 | \$ 25,05                  | 8,086  | \$ | 7,600,752                   | \$ | 32,658,838 | \$ | 25,163,908                      | \$ | 6,999,261                    | \$ | 32,163,169 |

The Notes to Consolidated Financial Statements are an integral part of these statements.

# Goodspeed Opera House Foundation, Inc. and Subsidiary Consolidated Statements of Activities Years Ended December 31, 2023 and 2022

| Contributions of financial assets         924,270         181,795         1,106,065         1,254,220         122,862         1,37           Government grants         207,125         -         207,125         165,584         -         16           Contributions of non-financial assets         83,724         -         83,724         70,242         -         7         7           Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)         242,892         -         242,892         133,548         -         11           Spending appropriations         312,845         -         312,845         245,350         -         24           Allocation from board-designated general fund         840,000         -         840,000         -         840,000         -         21,725         2           Shuttered Venue Operators Grant income         -         19,997         19,997         19,997         21,725         2           Net assets released from restriction         -         -         548,339         -         54  | 116,563<br>177,082<br>65,584<br>70,242<br>33,548<br>245,350<br>-<br>21,725<br>48,339 |
|--|--|
| Public support and other revenue   Public support   Public support | 116,563<br>177,082<br>65,584<br>70,242<br>33,548<br>245,350<br>-<br>21,725<br>48,339 |
| Public support         482,001         839,584         1,321,585         527,313         889,250         1,41           Membership         924,270         181,795         1,106,065         1,254,220         122,862         1,33           Government grants         207,125         -         207,125         165,584         -         16           Contributions of non-financial assets         83,724         -         207,125         165,584         -         16           Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)         83,724         -         83,724         70,242         -         7           Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)         312,845         -         312,845         -         312,845         -         312,845         -         312,845         -         -         24           Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)         312,845         -         312,845         -         312,845         -         312,845         -         312,845         -         312,845         -         312,845         -         312,845         -         -         24         -         24         -         -         24         -         -         -   | 377,082<br>65,584<br>70,242<br>33,548<br>245,350<br>-<br>21,725<br>648,339           |
| Membership         \$ 482,001         \$ 839,584         \$ 1,321,585         \$ 527,313         \$ 889,250         \$ 1,41           Contributions of financial assets         924,270         181,795         1,106,065         1,254,220         122,862         1,33           Government grants         207,125         181,795         1,106,065         1,254,220         122,862         1,31           Contributions of non-financial assets         83,724         -         83,724         -         83,724         70,242         -         17           Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)         312,845         -         242,892         133,548         -         12           Spending appropriations         312,845         -         312,845         245,892         133,548         -         -         12           Allocation from board-designated general fund         840,000         -         840,000         -         840,000         -  | 377,082<br>65,584<br>70,242<br>33,548<br>245,350<br>-<br>21,725<br>648,339           |
| Contributions of financial assets         924,270         181,795         1,106,065         1,254,220         122,862         1,37           Government grants         207,125         -         207,125         165,584         -         16           Contributions of non-financial assets         83,724         -         83,724         70,242         -         7         7           Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)         242,892         -         242,892         133,548         -         11           Spending appropriations         312,845         -         312,845         245,350         -         24           Allocation from board-designated general fund         840,000         -         840,000         -         840,000         -         21,725         2           Shuttered Venue Operators Grant income         -         19,997         19,997         19,997         21,725         2           Net assets released from restriction         -         -         548,339         -         54  | 377,082<br>65,584<br>70,242<br>33,548<br>245,350<br>-<br>21,725<br>648,339           |
| Government grants         207,125         -         207,125         165,584         -         166           Contributions of non-financial assets         83,724         -         83,724         70,242         -         7           Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)         242,892         -         242,892         133,845         -         132,845         -         312,845         -         312,845         -         312,845         - <td< td=""><td>65,584<br/>70,242<br/>33,548<br/>45,350<br/>-<br/>21,725<br/>648,339</td></td<>   | 65,584<br>70,242<br>33,548<br>45,350<br>-<br>21,725<br>648,339                       |
| Contributions of non-financial assets       83,724       -       83,724       70,242       -       77         Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)       242,892       -       242,892       -       242,892       133,548       -       13         Spending appropriations       312,845       -       312,845       245,350       -       24         Allocation from board-designated general fund       840,000       -       840,000       -   | 70,242<br>33,548<br>445,350<br>-<br>21,725<br>648,339<br>-<br>-                      |
| Special events, net of direct costs of \$69,456 (2023) and \$65,587 (2022)       242,892       -       242,892       133,548       -       13         Spending appropriations       312,845       -       312,845       245,350       -       24         Allocation from board-designated general fund       840,000       -       840,000       -       -       -       -         Gift annuities       -       19,997       19,997       -       21,725       2         Shuttered Venue Operators Grant income       -       -       -       548,339       -       54         Net assets released from restriction  | 33,548<br>245,350<br>-<br>21,725<br>548,339<br>-<br>-                                |
| Spending appropriations         312,845         -         312,845         245,350         -         24           Allocation from board-designated general fund         840,000         -         840,000         -         -         -         -         -         -         24         -  | 245,350<br>-<br>21,725<br>548,339<br>-<br>-<br>-                                     |
| Gift annuities       -       19,997       19,997       -       21,725       2         Shuttered Venue Operators Grant income       -       -       -       548,339       -       54         Net assets released from restriction   | 21,725<br>648,339<br>-<br>-<br>-   |
| Shuttered Venue Operators Grant income 548,339 - 54 Net assets released from restriction   | 648,339<br>-<br>-<br>-   |
| Net assets released from restriction   | -<br>-<br>-  |
|  |  |
| Membership 889,250 (889,250) - 740,603 (740,603)   |  |
| Contributions  |  |
| Gift annutities  |  |
|  | 78,433   |
| Other revenue  | ,  |
| Admissions 6,291,038 - 6,291,038 5,444,779 - 5,44  | 44,779   |
|  | 84,401   |
|  | 92,048   |
|  | 92.391   |
|  | 28,820   |
|  | 18,489   |
|  | 7,491  |
| Total public support and other revenue 12,137,386 38,765 12,176,151 10,742,328 (127,063) 10,61   | 15,265   |
| Expenses   |  |
|  | 58,491   |
| Supporting services  |  |
|  | 94,416   |
|  | 42,778   |
| Total supporting services  | 37,194   |
| Total expenses   | 95,685   |
| Changes in net assets before non-operating activities (1,758,927) * 38,765 (1,720,162) (653,357) * (127,063) (78   | (80,420)   |
| Non-operating activities   |  |
|  | 30,343)<br>245,350)  |
|  | 290,791  |
|  | 15,000   |
| Allocation from board-designated general fund (840,000) - (840,000)  | -  |
| Employee retention tax credit income 324,923 - 324,923   | -  |
|  | 83,271   |
|  | 76,793<br>28,452   |
| Net assets released from restriction 30,000 (30,000)   | -  |
|  | 981,386)   |
|  | (61,806)   |
| Net assets   |  |
|  | 232,866  |
| End of year \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\   | 71,060   |

 $<sup>^{\</sup>ast}$  Includes depreciation expense of \$497,355 (2023) and \$454,598 (2022).

The Notes to Consolidated Financial Statements are an integral part of these statements.

# Goodspeed Opera House Foundation, Inc. and Subsidiary Consolidated Statement of Functional Expenses Year Ended December 31, 2023

|   |                     |                        | Supporting Services |              | Cost of Direct       |                   |
|---|---------------------|------------------------|---------------------|--------------|----------------------|-------------------|
|   | Program<br>Services | Management and General | Fundraising         | Total        | Benefit to<br>Donors | Total<br>Expenses |
| Salaries                                    | \$ 5,553,236        | \$ 318,453             | \$ 618,176          | \$ 936,629   | \$ 6,536             | \$ 6,496,401      |
| Benefits and payroll taxes                  | 1,246,828           | 30,891                 | 47,095              | 77,986       | 3,072                | 1,327,886         |
| Artistic and professional fees              | 773,643             | 383,742                | 38,618              | 422,360      | -                    | 1,196,003         |
| Dues and subscriptions                      | 18,915              | 28,316                 | 1,822               | 30,138       | -                    | 49,053            |
| Conferences, meetings and events            | 353,041             | 42,001                 | 252,401             | 294,402      | -                    | 647,443           |
| Special events expenses                     | 90,154              | -                      | 55,604              | 55,604       | -                    | 145,758           |
| Advertising, promotion and public relations | 754,926             | -                      | 59,208              | 59,208       | -                    | 814,134           |
| Production expense                          | 1,158,423           | -                      | 2,820               | 2,820        | 34,022               | 1,195,265         |
| Insurance                                   | 329,912             | 18,893                 | 37,063              | 55,956       | -                    | 385,868           |
| Utilities                                   | 379,896             | 21,829                 | 42,822              | 64,651       | =                    | 444,547           |
| Maintenance                                 | 294,615             | 15,729                 | 30,855              | 46,584       | =                    | 341,199           |
| Security                                    | 4,761               | -                      | -                   | -            | -                    | 4,761             |
| Concessions cost of goods sold              | 90,852              | -                      | -                   | -            | -                    | 90,852            |
| Performance rights and royalties            | 159,337             | -                      | -                   | -            | -                    | 159,337           |
| Office supplies                             | 35,508              | 3,768                  | 13,515              | 17,283       | 2,173                | 54,964            |
| Computer expense                            | 50,400              | 3,061                  | 15,836              | 18,897       | -                    | 69,297            |
| Telephone, cable and internet               | 76,819              | 203                    | 414                 | 617          | -                    | 77,436            |
| Postage, printing and reproduction          | 40,706              | 67,062                 | 13,675              | 80,737       | -                    | 121,443           |
| Real estate taxes                           | 32,573              | 2,239                  | -                   | 2,239        | -                    | 34,812            |
| Bank fees and interest                      | 1,003               | 15,927                 | =                   | 15,927       | -                    | 16,930            |
| Travel, meals and entertainment             | 23,085              | -                      | 177,897             | 177,897      | 23,653               | 224,635           |
| Bad debt expense                            | -                   | -                      | 30,000              | 30,000       |                      | 30,000            |
| Miscellaneous                               | 34,469              | -                      | 27,291              | 27,291       | -                    | 61,760            |
| Depreciation                                | 426,864             | 23,801                 | 46,690              | 70,491       | <u> </u>             | 497,355           |
| Total expenses                              | 11,929,966          | 975,915                | 1,511,802           | 2,487,717    | 69,456               | 14,487,139        |
| Less: Expenses included with revenues       |                     |                        |                     |              |                      |                   |
| on the consolidated statement of activities |                     |                        |                     |              |                      |                   |
| Concession cost of goods sold               | (90,852)            | -                      | -                   | -            | -                    | (90,852)          |
| Theatre tours events expenses               | -                   | -                      | (430,518)           | (430,518)    | -                    | (430,518)         |
| Direct costs of special events              |                     |                        |                     |              | (69,456)             | (69,456)          |
|   | \$ 11,839,114       | \$ 975,915             | \$ 1,081,284        | \$ 2,057,199 | \$ -                 | \$ 13,896,313     |

The Notes to Consolidated Financial Statements are an integral part of this statement.

# Goodspeed Opera House Foundation, Inc. and Subsidiary Consolidated Statement of Functional Expenses Year Ended December 31, 2022

|   |                     |                        | Supporting Services | upporting Services |                      |                   |
|---|---------------------|------------------------|---------------------|--------------------|----------------------|-------------------|
|   | Program<br>Services | Management and General | Fundraising         | Total              | Benefit to<br>Donors | Total<br>Expenses |
| Salaries                                    | \$ 4,583,621        | \$ 301,917             | \$ 579,266          | 881,183            | \$ 1,292             | \$ 5,466,096      |
| Benefits and payroll taxes                  | 914,620             | 20,630                 | 28,170              | 48,800             | 132                  | 963,552           |
| Artistic and professional fees              | 577,255             | 232,133                | 40,157              | 272,290            | -                    | 849,545           |
| Dues and subscriptions                      | 15,602              | 7,893                  | 2,139               | 10,032             | -                    | 25,634            |
| Conferences, meetings and events            | 141,597             | 13,992                 | 361,180             | 375,172            | 43,665               | 560,434           |
| Special events expenses                     | 47,297              | -                      | 7,208               | 7,208              | -                    | 54,505            |
| Advertising, promotion and public relations | 599,736             | -                      | 66,588              | 66,588             | -                    | 666,324           |
| Production expense                          | 1,216,257           | -                      | -                   | -                  | 20,498               | 1,236,755         |
| Insurance                                   | 273,297             | 17,734                 | 34,025              | 51,759             | -                    | 325,056           |
| Utilities                                   | 346,575             | 22,998                 | 44,126              | 67,124             | =                    | 413,699           |
| Maintenance                                 | 256,920             | 14,682                 | 28,168              | 42,850             | -                    | 299,770           |
| Security                                    | 5,645               | -                      | -                   | -                  | -                    | 5,645             |
| Concessions cost of goods sold              | 58,718              | -                      | -                   | -                  | -                    | 58,718            |
| Performance rights and royalties            | 114,820             | -                      | -                   | -                  | -                    | 114,820           |
| Office supplies                             | 24,432              | 1,961                  | 5,083               | 7,044              | -                    | 31,476            |
| Computer expense                            | 79,633              | 21,818                 | 13,348              | 35,166             | -                    | 114,799           |
| Telephone, cable and internet               | 87,070              | 339                    | 650                 | 989                | -                    | 88,059            |
| Postage, printing and reproduction          | 13,083              | 491                    | 10,088              | 10,579             | -                    | 23,662            |
| Real estate taxes                           | 31,329              | 2,793                  | -                   | 2,793              | -                    | 34,122            |
| Bank fees and interest                      | -                   | 5,467                  | -                   | 5,467              | -                    | 5,467             |
| Travel, meals and entertainment             | 21,562              | 5,002                  | -                   | 5,002              | -                    | 26,564            |
| Miscellaneous                               | 25,242              | -                      | 12,469              | 12,469             | -                    | 37,711            |
| Depreciation                                | 382,898             | 24,566                 | 47,134              | 71,700             |                      | 454,598           |
| Total expenses                              | 9,817,209           | 694,416                | 1,279,799           | 1,974,215          | 65,587               | 11,857,011        |
| Less: Expenses included with revenues       |                     |                        |                     |                    |                      |                   |
| on the consolidated statement of activities |                     |                        |                     |                    |                      |                   |
| Concession cost of goods sold               | (58,718)            | -                      | -                   | -                  | -                    | (58,718)          |
| Theatre tours events expenses               | -                   | -                      | (337,021)           | (337,021)          | -                    | (337,021)         |
| Direct costs of special events              | <del>-</del>        | <del></del>            | <del></del> -       | -                  | (65,587)             | (65,587)          |
|   | \$ 9,758,491        | \$ 694,416             | \$ 942,778          | 1,637,194          | \$ -                 | \$ 11,395,685     |

The Notes to Consolidated Financial Statements are an integral part of this statement.

# Goodspeed Opera House Foundation, Inc. and Subsidiary Consolidated Statements of Cash Flows Years Ended December 31, 2023 and 2022

|   | 2023 |             | 2022 |                         |
|---|------|-------------|------|-------------------------|
| Operating activities  |      |             | _    | // <b>=</b> 0 / 000\    |
| Changes in net assets   | \$   | 609,154     | \$   | (1,761,806)             |
| Adjustments to reconcile changes in net assets to   |      |             |      |                         |
| net cash used in operating activities   |      | 407.055     |      | 454 500                 |
| Depreciation  |      | 497,355     |      | 454,598                 |
| Bad debt expense  |      | 30,000      |      | -<br>4.550              |
| Net loss on gift annuity obligations  |      | 1,904       |      | 4,556                   |
| Realized loss on sale of investments and donated securities                                       |      | 91,749      |      | 408,638                 |
| Unrealized (gain) loss on investments and donated securities                                      |      | (2,341,181) |      | 2,931,470               |
| Unrealized (gain) loss on deferred compensation plan  |      | (61,672)    |      | 76,582                  |
| Endowment contributions   |      | (18,000)    |      | (224,727)               |
| Change in present value and allowance for uncollectible promises to give<br>PPP2 loan forgiveness |      | 9,620<br>-  |      | (38,202)<br>(1,283,271) |
| Disposals of property and equipment   |      | -           |      | 20,941                  |
| Gain on the sale of property  |      | -           |      | (409,348)               |
| Changes in assets and liabilities   |      |             |      |                         |
| Accounts receivable   |      | (63,454)    |      | (42,287)                |
| Employee retention tax credit receivable  |      | (324,923)   |      | 142,623                 |
| Unconditional promises to give  |      | 16,540      |      | 37,756                  |
| Prepaid expenses  |      | 45,688      |      | (103,767)               |
| Inventory   |      | (42,659)    |      | (380)                   |
| Accounts payable and accrued expenses   |      | (113,863)   |      | 377,310                 |
| Advance subscriptions   |      | (1,290)     |      | (54,726)                |
| Deferred revenue  |      | 75,078      |      | (111,681)               |
| Unredeemed gift certificates  |      | (310,878)   |      | (77,089)                |
| Deferred compensation plan payable  |      | 244,797     |      | (95,452)                |
| Refundable advance - Shuttered Venue Operators Grant  |      | -           |      | (548,339)               |
| Net cash used in operating activities   |      | (1,656,035) |      | (296,601)               |
| Investing activities  |      |             |      |                         |
| Purchase of property and equipment  |      | (140,822)   |      | (228,139)               |
| Proceeds from the sale of property and equipment  |      | -           |      | 424,500                 |
| Purchase of investments   |      | (4,316,782) |      | (6,070,215)             |
| Proceeds from sales of investments  |      | 5,023,639   |      | 4,565,232               |
| Contributions to deferred compensation plan   |      | (183,125)   |      | -                       |
| Disbursement from deferred compensation plan  |      |             |      | 18,870                  |
| Net cash provided by (used in) investing activities   |      | 382,910     | _    | (1,289,752)             |
| Financing activities  |      |             |      |                         |
| Annuity payments  |      | (9,233)     |      | (10,573)                |
| Endowment contributions   |      | 18,000      |      | 224,727                 |
| Principal payments on loans payable   |      | -           |      | (8,258)                 |
| Net cash provided by financing activities   |      | 8,767       |      | 205,896                 |
| Net change in cash, cash equivalents and restricted cash  |      | (1,264,358) |      | (1,380,457)             |
| Cash, cash equivalents and restricted cash  |      |             |      |                         |
| Beginning of year   |      | 1,971,409   | _    | 3,351,866               |
| End of year   | \$   | 707,051     | \$   | 1,971,409               |
| Supplemental disclosure   |      |             |      |                         |
| Interest paid   | \$   | 10,201      | \$   | 3,403                   |
|   |      |             |      |                         |

The Notes to Consolidated Financial Statements are an integral part of these statements.

#### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Organization

The mission of Goodspeed Opera House Foundation, Inc. (the "Organization") is to share the joy of musical theatre; to delight, inspire, and challenge audiences; to nurture creators; and to build and support a broad, diverse, and inclusive community.

#### **Principles of Consolidation**

The accompanying consolidated financial statements include Goodspeed Opera House Foundation, Inc. and its wholly owned subsidiary, Goodspeed Restaurant, Inc. (the "Subsidiary"). The Subsidiary was formed in 1994 as a Connecticut corporation to provide restaurant and hotel services for the patrons of the Organization and the community. All intercompany transactions have been eliminated in consolidation.

#### **Basis of Accounting**

The consolidated financial statements of the Organization and Subsidiary have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP").

The Organization and Subsidiary's resources are classified and reported as separate classes of net assets based on the existence or absence of donor-imposed restrictions as follows:

**Net assets without donor restrictions:** Include expendable resources that are used to carry out the Organization and Subsidiary's operations and are not subject to donor-imposed stipulations. Net assets without donor restrictions may be designated for specific purposes by the Organization and Subsidiary or may be limited by contractual agreements. In addition, net assets without donor restrictions include board designated endowment funds and property and equipment used in operations.

**Net assets with donor restrictions:** Net assets subject to donor-imposed restrictions that may or will be met either by the actions of the Organization and Subsidiary or through the passage of time. Items that affect this net asset category are gifts for which donor-imposed restrictions have not been met in the year of receipt. Expirations of restrictions on net assets with donor restrictions are reported as net assets released from restrictions. Also included in this category are net assets subject to donor-imposed restrictions to be maintained permanently by the Organization and Subsidiary, including gifts and promises to give wherein donors stipulate that the corpus of the gift to be held in perpetuity and that only the income may be made available for operations, subject to the Organization and Subsidiary's spending policy.

The Organization and Subsidiary include in its definition of operations all revenues and expenses that are an integral part of its programs and supporting activities, including an authorized investment return appropriated for operations. This measure of operations provides a presentation that depicts the matter in which the Organization and Subsidiary manage their financial activities. Investment return, including interest and dividends, net realized and unrealized gains and losses, in excess of (or less than) the Organization and Subsidiary's authorized investment return appropriated for operations, capital contributions and grants, employee retention credits, PPP, certain government grants and other nonrecurring charges and expenses not chargeable to grants and contracts are recognized as nonoperating activities.

#### **Cash Equivalents**

Cash equivalents include time deposits, certificates of deposit, and all highly liquid debt instruments with original maturities of three months or less, except those included within the investment portfolio.

#### **Fair Value Measurements**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (i.e., the "exit price") in an orderly transaction between market participants.

In determining fair value, the Organization and Subsidiary use various valuation approaches, including market, income and/or cost approaches. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements), and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below.

Level 1 - Quoted prices of identical instruments in active markets.

Level 2 - Quoted prices of similar instruments in active markets; quoted prices of identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3 - Significant inputs to the valuation model are unobservable.

The financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The valuation levels are not necessarily an indication of the risk or liquidity associated with the underlying assets and liabilities.

The Organization and Subsidiary's investments are valued based on the following:

#### Federal Money Market Funds and Mutual Funds

Valued at the daily closing price as reported by the fund. Funds held by the Organization are open-end mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value ("NAV") and to transact at that price. The funds held by the Organization are deemed to be actively traded.

#### Investments

Investments in marketable securities are reported at their fair market value in the accompanying consolidated statements of financial position. Net investment income (loss) is reported in the consolidated statements of activities and consists of interest and dividend income, realized and unrealized gains and losses, less external investment expenses. Investments received by gift are initially recorded at fair value at the date of receipt. The amount of gain or loss associated with these investments is reflected in the accompanying consolidated statements of activities. Gains and losses on sales of investments are determined using the average cost method.

#### **Property and Equipment**

Property and equipment acquired are recorded at cost. It is the Organization and Subsidiary's policy to capitalize expenditures on a per project basis exceeding \$10,000. Lesser amounts are expensed. Property and equipment are being depreciated over the useful life of the related asset using the straight-line method. Leasehold improvements are amortized over the shorter of useful life or periods, including options, if any, specified in the related lease agreements. Donations of property and equipment are recorded as contributions at their estimated fair value. Such donations are reported as contributions without donor restrictions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as contributions with donor restrictions. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization and Subsidiary report the expiration of donor restrictions when the donated or acquired assets are placed in service. The Organization and Subsidiary reclassify net assets with donor restrictions to net assets without donor restrictions at that time.

#### Inventory

The Organization and Subsidiary measure its inventory at the lower of cost or net realizable value. Inventory consists of all finished goods gift shop and concessions inventory. The Organization and Subsidiary also maintain scenery and costume inventories of past productions. The Organization and Subsidiary are unable to determine the future use of the scenery and costumes and therefore they are expensed over the run of the public performances of the original show. The Organization and Subsidiary have accumulated a book collection and certain artwork that has not been reflected in the consolidated financial statements since the fair market value is not determinable.

#### **Advertising Costs**

Advertising costs are charged to operations at the time the advertising occurs, except for direct response marketing and other expenses incurred related to the subsequent season's performances that are deferred and recognized in the season when the related revenue is recognized. Advertising expense for the years ended December 31, 2023 and 2022 was \$439,938 and \$359,917, respectively, which are included in advertising, promotion and public relations within the consolidated statements of functional expenses.

#### **Production Costs**

Production costs are capitalized at cost and are amortized over the estimated life of the theatrical production. Since all productions closed prior to the fiscal year end of the consolidated financial statements, all production costs have been expensed.

#### **Estimates**

The preparation of consolidated financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures. Significant estimates used in the preparation of these consolidated financial statements include depreciation and amortization, functional allocation of expenses and the present value of unconditional promises to give. Actual results could differ from those estimates.

#### **Tax Status and Uncertain Tax Positions**

The Organization is a not-for-profit corporation, exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code, the states of Connecticut and New York, and has been designated as an organization which is not a private foundation. The Organization is obligated for unrelated business income tax on net income from certain activities (i.e. wardrobe rental income). As of December 31, 2023 and 2022, the Organization had approximately \$2,000,000 and \$1,800,000, respectively, in unrelated business net operating losses carried forward, which begin to expire in 2027. The carried forward losses have been fully reserved for since management is unable to determine the actual utilization of these losses.

The Subsidiary is a for-profit corporation subject to federal and state income taxes on net income, if any. As of December 31, 2023 and 2022, the Subsidiary had approximately \$87,000 and \$101,000, respectively, in net operating losses carried forward, which begin to expire in 2027. The carried forward losses have been fully reserved for since management is unable to determine the actual utilization of these losses. The Subsidiary uses the asset and liability method of accounting for deferred income taxes. Under this method, deferred tax assets and liabilities are recognized for the expected future tax consequences of temporary differences between the carrying amounts and the tax basis of assets and liabilities at currently enacted tax rates. These temporary differences primarily relate to net operating loss carryforwards available to offset future taxable income. Valuation allowances are established, if necessary, to reduce a deferred tax asset to the amount that will more likely than not be realized.

The Organization and Subsidiary believe that they have the appropriate support for any tax positions taken, and as such, do not have any uncertain tax positions that are material to the consolidated financial statements. There are no income tax related penalties and interest included in the accompanying consolidated financial statements.

#### **Revenue and Support Recognition**

Contributions and Promises to Give - Grants and contributions are recognized when cash is received or when the donor makes a promise to give to the Organization and Subsidiary that is, in substance, unconditional. Conditional grants and promises to give, that is, those with a measurable performance or other measurable barrier, and a right of return or release, are not recognized in revenue until the conditions on which they depend have been substantially met. Grants and contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions and grants are recognized. All other donor-restricted grants and contributions are reported as increases in net assets with donor restrictions. When a restriction expires, donor restricted net assets are reclassified to net assets without donor restrictions. The Organization and Subsidiary uses the allowance method to determine uncollectible promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made.

Special Events – Special event revenue comprises an exchange element, based on the benefits received, and a contribution element for the difference and is treated as revenue without donor restrictions. The Organization does not have any significant financing components as payment is received at or shortly after the point of sale. The contribution portion is recognized as a conditional contribution when received and reported as a refundable advance on the consolidated statements of financial position and is recognized as revenue when the condition is met, which is when the event takes place. For the exchange portion, funds received in advance of the event date are recorded as contract liabilities in the consolidated statements of financial position. Revenue from the exchange portion is recognized at a point in time, at the date the event is held.

#### Revenue from Contracts with Customers

The Organization and Subsidiary accounts for admissions, royalties, enhancements, concessions, theatre tours events and education income as exchange transactions in the consolidated statements of activities and changes in net assets. Revenue from contracts with customers are treated as revenues without donor restrictions. Funds received in advance from customers for services that have not been performed have been recorded as contract liabilities in the consolidated statements of financial position.

In determining the appropriate amount of revenue to be recognized as it fulfills its obligations under its agreements, the Organization and Subsidiary perform the following steps (i) identify contracts with customers; (ii) identify performance obligations; (iii) determine the transaction price; (iv) allocation of the transaction price to the performance obligations; and (v) recognition of revenue when (or as) the Organization and Subsidiary satisfies each performance obligation.

The following summarizes the Organization and Subsidiary's performance obligations:

#### Admissions

Admissions represents the sums actually paid for individual tickets of admission to a production of the Organization including handling and other fees. Tickets are non-refundable at the time of receipt unless a performance is cancelled. The Organization estimates the number of cancellations and records a reserve if deemed material. Fees are non-refundable at the time of receipt. The Organization allows for exchanges under certain circumstances for tickets of equal or lesser value. The total yearly adjustment for exchanged tickets is immaterial to the Organization. Tickets purchased in advance are recorded as contract liabilities by the Organization. Advanced ticket sales are recorded as revenue when the performance related to the ticket sale is complete. Admission revenue is recognized at a specific point in time, which is when the performance related to the ticket is complete.

#### Enhancement Income

Enhancement income represents income received for the Organization's participation in the development of a production. The Organization receives a fixed amount of income as a reimbursement for production costs spent to develop the production. Payments received in advance for enhancement expenses are recorded as contract liabilities by the Organization. Enhancement income is recognized at a point in time, which is when the related production begins.

#### Other Exchange Transactions

Royalties are recognized when the performance is complete. Concession income is recognized when the sale occurs. Theatre tour events are recognized when the related tour begins. Education income is recognized over time as the program occurs.

The timing of revenue recognition, billings and cash collections results in accounts receivables and contract liabilities, which are shown as advance subscriptions, deferred revenue and unredeemed gift certificates on the consolidated statements of financial position. Accounts receivable as of December 31, 2023 and 2022 were \$123,413 and \$59,959, respectively. Contract liabilities as of December 31, 2023 and 2022 were \$1,974,078 and \$2,211,168, respectively. Accounts receivable and contract liabilities as of January 1, 2022 were \$17,672 and \$2,454,664, respectively.

Other revenues are obtained from rental income, miscellaneous, and investment income. These revenues are used to offset program, management and general and fundraising expenses. Revenue from these sources are recognized when earned. Certain investment income has been classified as with donor restrictions based on donor stipulations.

#### Reclassifications

Certain accounts in the prior year consolidated financial statements have been reclassified for comparative purposes to confirm with the presentation in the current year consolidated financial statements. These changes have had no effect on the net assets of the Organization and Subsidiary.

#### **Accounting Pronouncements Adopted in the Current Year**

In June 2016, the Financial Accounting Standards Board issued an Accounting Standards Update amending the accounting for credit losses on financial instruments. This methodology replaced the incurred loss methodology with expected credit losses using a wide range of reasonable and supportable information. The amendment affects loans, debt securities, trade receivables, net investments in leases, off-balance-sheet credit exposure and other financial instruments recorded at amortized cost. The Organization and Subsidiary adopted the new standard effective January 1, 2023, using the modified retrospective approach. The adoption of this standard did not have a material impact on the consolidated financial statements.

#### 2. RESTRICTIONS AND DESIGNATIONS ON NET ASSETS

#### **Net Assets Without Donor Restrictions**

The Board of Trustees has designated net assets without restrictions as a general endowment fund to support the mission of the Organization and Subsidiary. The Organization and Subsidiary have a spending policy of appropriating for distribution each year a set amount based on the Organization and Subsidiary's current operating budget. In establishing this policy, the Organization and Subsidiary considered the long-term expected investment return on its board-designated endowment. Accordingly, over the long-term, the Organization and Subsidiary expect the current spending policy to allow its general endowment fund to grow. This is consistent with the Organization and Subsidiary's objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through investment return. During the year ended December 31, 2023, the board agreed to release \$840,000 of investment funds towards operations. During the years ended December 31, 2023 and 2022, net investment earnings (loss) of the board designated net assets were \$2,126,257 and (\$2,193,469), respectively. During the years ended December 31, 2023 and 2022, the (reductions) additions to the general endowment fund totaled \$(929,390) and \$1,412,711, respectively.

#### **Net Assets With Donor Restrictions**

The following net assets are restricted for the following purposes:

|  | <br>2023        | <br>2022        |
|--|-----------------|-----------------|
| Grants and contributions (subject to expenditure for   |                 |                 |
| specific purpose)                                      |                 |                 |
| Future periods and programs                            |                 |                 |
| Membership revenue                                     | \$<br>839,584   | \$<br>889,250   |
| Capital campaign (Note 8)                              | 837,324         | 689,251         |
| Future programs and periods                            | 190,386         | 121,952         |
| Gift annuity funds                                     | <br>199,452     | <br>179,455     |
|  | 2,066,746       | 1,879,908       |
| Less: Discount to present value                        | -               | (3,970)         |
|  | <br>2,066,746   | <br>1,875,938   |
| Accumulated endowment earnings                         | 441,595         | 121,926         |
|  | 2,508,341       | 1,997,864       |
| Donor-designated endowments (to be held in perpetuity) |                 |                 |
| Unrestricted use of investment income                  | 1,400,000       | 1,400,000       |
| Donor directed use of investment income                |                 |                 |
| Michael Price Endowment Fund                           | 1,600,912       | 1,582,912       |
| Musical theater education and related programs         | 1,663,893       | 1,593,309       |
| Library  | 249,689         | 239,930         |
| Opera House  | 71,000          | 71,000          |
| Internships  | 50,000          | 50,000          |
| New Works Fund   | <br>37,045      | <br>37,045      |
|  | <br>5,072,539   | <br>4,974,196   |
| Total net assets with donor restrictions               | \$<br>7,580,880 | \$<br>6,972,060 |

#### **Endowment Policy**

At the donors' request, 5% of the balances of the Musical Theater Education and Related Programs and Library funds (the "Funds") are to be distributed annually to the Organization. Any excess investment income is to be added to the Funds, with any losses reducing net assets with donor restrictions. The remaining endowments are to be distributed annually to the Organization in accordance with the board approved spending policy, with any excess investment income to be added to net assets with donor restrictions. During the years ended December 31, 2023 and 2022, investment income (loss) on the endowments were \$712,857 and (\$636,874), respectively. During the years ended December 31, 2023 and 2022, the distribution was \$312,845 and \$245,350, respectively.

The Organization's endowment consists of funds established for the purposes described above. Its endowment includes six donor-restricted endowment funds.

The Board of Trustees of the Organization has interpreted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result, the Organization classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations and decrements to the permanent endowment made in accordance with the direction of the applicable donor gift instrument. The remaining portion of the donor-restricted endowment fund is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Organization considers the following facts in making a determination to appropriate or accumulate donor-restricted endowment funds:

- a. The duration and preservation of the fund;
- b. The purposes of the Organization and the donor-restricted endowment fund;
- c. General economic conditions;
- d. The possible effect of inflation and deflation;
- e. The expected total return from income and the appreciation of investments;
- f. Other resources of the Organization; and
- g. The investment policy of the Organization.

#### **Return Objectives and Risk Parameters**

The Organization has adopted an investment policy for endowment assets with the primary goal of maintaining the original value of the endowment principal, while providing funding to programs supported by its endowment. Under this policy, the endowment assets are invested in a manner that is intended to produce income and preserve principal while assuming a very low level of investment risk.

#### **Funds With Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the UPMIFA requires the Organization and Subsidiary to retain as a fund of perpetual duration. Investment losses first reduce the accumulated excess investment income of the respective fund and the losses in excess of original gift amounts are covered by the accumulated excess investment income of other net assets with donor restrictions.

In 2014, the Organization created the Michael Price Endowment Fund (the "Fund"). The Fund supports the Organization's core mission by helping to produce one mainstage musical each season. As of December 31, 2023 and 2022, the Fund balance was \$1,600,912 and \$1,582,912, respectively.

Changes in endowment assets are as follows for the year ended December 31, 2023:

| Endowment net assets, December 31, 2022 | \$<br>5,096,122 |
|---|-----------------|
| Contributions                           | 18,000          |
| Net investment income                   | 712,857         |
| Appropriation for spending              | <br>(312,845)   |
| Endowment net assets, December 31, 2023 | \$<br>5,514,134 |

Changes in endowment assets are as follows for the year ended December 31, 2022:

| Endowment net assets, December 31, 2021 | \$<br>5,753,619 |
|---|-----------------|
| Contributions                           | 224,727         |
| Net investment loss                     | (636,874)       |
| Appropriation for spending              | <br>(245,350)   |
| Endowment net assets, December 31, 2022 | \$<br>5,096,122 |

### 3. FINANCIAL ASSETS AND LIQUIDITY RESOURCES

As of December 31, 2023 and 2022, financial assets and liquidity resources available within one year for general expenditures, such as operating expenses, scheduled principal payments on debt, and capital construction costs not financed with debt, were as follows:

|  |           | 2023        |           | 2022         |
|--|-----------|-------------|-----------|--------------|
| Financial assets   |           |             |           |              |
| Cash and cash equivalents  | \$        | 176,497     | \$        | 381,012      |
| Accounts receivable  |           | 123,413     |           | 59,959       |
| Unconditional promises to give   |           | 60,317      |           | 34,500       |
| Investments  | •         | 13,160,800  |           | 13,358,573   |
| Employee retention tax credit receivable                                 |           | 324,923     |           |              |
|  |           | 13,845,950  |           | 13,834,044   |
| Liquidity resources  |           |             |           |              |
| Unused line of credit  |           | 2,500,000   |           | 2,500,000    |
| Less: Board designated net assets - general fund                         |           | 11,471,102) |           | (11,114,235) |
| Total financial assets and liquidity resources available within one year | <u>\$</u> | 4,874,848   | <u>\$</u> | 5,219,809    |

The Organization and Subsidiary's cash flows have seasonal variations due to subscription series renewals and single tickets sales. To manage liquidity, the Organization and Subsidiary have pledge campaigns to fund operations and other projects. The Board of Trustees has designated remaining net assets without restrictions as a board designated fund to support the mission of the Organization and Subsidiary (Note 2). The Organization and Subsidiary have a spending policy to fund any losses through the board designated fund. In addition, transfers from the Organization and Subsidiary board designated net assets can occur through Board approval.

#### 4. CONCENTRATION OF CREDIT RISK AND RESTRICTED CASH

The Organization and Subsidiary maintain cash, cash equivalents and investment balances at several financial institutions, which at times exceed the insured limit. Financial instruments which potentially subject the Organization and Subsidiary to concentrations of credit risk include cash and cash equivalents, money market funds, investments, and unconditional promises to give. The Organization and Subsidiary have significant cash balances at financial institutions which throughout the year regularly exceed the federally insured limit of \$250,000. Any loss incurred or a lack of access to such funds could have a significant adverse impact on the Organization and Subsidiary's financial condition, results of operations, and cash flows.

Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the consolidated financial statements.

As of December 31, 2023 and 2022, restricted cash consisted of a restricted certificate of deposit of \$121,894 and \$121,891, respectively, which is pledged as collateral to meet the requirements of the Actors' Equity Association Union Agreement. As of December 31, 2023 and 2022, restricted cash also included \$36,659, which are pledged as collateral to meet the bond requirements of the Town of East Haddam's planning and zoning commission. The bonds are to be released upon processing of final documentation.

#### 5. INVESTMENTS

#### Fair Values Measured on Recurring Basis

Fair values for investments are determined by reference to quoted market prices and other relevant information generated by market transactions. There were no purchases, issuances or transfers into or out of Level 3 investments during the years ended December 31, 2023 and 2022. There were no changes in investment leveling methodologies for the years ended December 31, 2023 and 2022.

The following table set forth by level, within the fair value hierarchy, the Organization's assets at fair value as of December 31, 2023:

|                                | Fair Value    |            |         |               |  |  |  |  |
|--------------------------------|---------------|------------|---------|---------------|--|--|--|--|
|                                | Level 1       | Level 2    | Level 3 | Total         |  |  |  |  |
| Mutual funds                   | \$ 12,939,343 | \$ -       | \$ -    | \$ 12,939,343 |  |  |  |  |
| Intermediate investments funds | 557,252       | -          | -       | 557,252       |  |  |  |  |
| Long-term investment funds     | 605,268       | -          | -       | 605,268       |  |  |  |  |
| Short-term investment funds    | 1,327,582     | -          | -       | 1,327,582     |  |  |  |  |
| Bond market index funds        | 2,469,677     | -          | -       | 2,469,677     |  |  |  |  |
| US and other bond obligations  | 1,950,000     | 971,682    | -       | 2,921,682     |  |  |  |  |
| High-yield funds               | 43,425        | -          | -       | 43,425        |  |  |  |  |
| Federal money market fund      | 148,407       |            |         | 148,407       |  |  |  |  |
|                                | \$ 20,040,954 | \$ 971,682 | \$ -    | \$ 21,012,636 |  |  |  |  |

The following table set forth by level, within the fair value hierarchy, the Organization's assets at fair value as of December 31, 2022:

|                                | Fair Value    |              |                 |               |  |  |  |
|--------------------------------|---------------|--------------|-----------------|---------------|--|--|--|
|                                | Level 1       | Level 2      | Level 2 Level 3 |               |  |  |  |
| Mutual funds                   | \$ 11,343,596 | \$ -         | \$ -            | \$ 11,343,596 |  |  |  |
| Intermediate investments funds | 499,295       | -            | -               | 499,295       |  |  |  |
| Long-term investment funds     | 536,566       | -            | -               | 536,566       |  |  |  |
| Short-term investment funds    | 1,440,473     | -            | -               | 1,440,473     |  |  |  |
| Bond market index funds        | 2,237,653     | -            | -               | 2,237,653     |  |  |  |
| US and other bond obligations  | -             | 2,266,702    | -               | 2,266,702     |  |  |  |
| High-yield funds               | 287,021       | -            | -               | 287,021       |  |  |  |
| Federal money market fund      | 613,958       |              |                 | 613,958       |  |  |  |
|                                | \$ 16,958,562 | \$ 2,266,702 | \$ -            | \$ 19,225,264 |  |  |  |

#### **Investment Income (Loss)**

Investment income (loss) consists of the following for the years ended December 31:

|                                       | <br>2023        | <br>2022          |
|---------------------------------------|-----------------|-------------------|
| Interest and dividend income          | \$<br>619,413   | \$<br>562,315     |
| Unrealized gain (loss) on investments | 2,341,181       | (2,931,470)       |
| Realized loss on sale of investments  | (91,749)        | (408,638)         |
| Administrative fees                   | <br>(29,731)    | <br>(52,550)      |
|                                       | \$<br>2,839,114 | \$<br>(2,830,343) |

#### 6. UNCONDITIONAL PROMISES TO GIVE

When estimating the fair value of unconditional promises to give, the relationships with the donor, the donor's past history of making timely payments, and the donor's overall creditworthiness are considered and incorporated into present value techniques. The interest element resulting from amortization of the discount for the time value of money, computed using the effective interest rate method, is reported as contribution revenue. Uncollectible promises are expected to be insignificant. Unconditional promises to give to be received after one year are discounted at a rate of 5%.

Unconditional promises to give consist of the following at December 31, 2023:

|                                 | ess Than<br>ne Year | wo to<br>re Years | Total        |
|---------------------------------|---------------------|-------------------|--------------|
| Without donor restrictions      | \$<br>60,317        | \$<br>-           | \$<br>60,317 |
| With donor restrictions         | <br>30,000          | <br>1,000         | <br>31,000   |
|                                 | 90,317              | 1,000             | 91,317       |
| Less: Reserve for uncollectible | <br>(15,000)        | <br>(1,000)       | <br>(16,000) |
|                                 | \$<br>75,317        | \$<br>-           | \$<br>75,317 |

Unconditional promises to give consist of the following at December 31, 2022:

|                                  | ess Than<br>One Year | 「wo to<br>ve Years | <br>Total     |
|----------------------------------|----------------------|--------------------|---------------|
| Without donor restrictions       | \$<br>34,500         | \$<br>-            | \$<br>34,500  |
| With donor restrictions          | <br>72,357           | <br>31,000         | <br>103,357   |
|                                  | 106,857              | 31,000             | 137,857       |
| Less: Reserve for uncollectible  | (1,000)              | -                  | (1,000)       |
| Less: Discount for present value | <br>                 | <br>(5,380)        | <br>(5,380)   |
|                                  | \$<br>105,857        | \$<br>25,620       | \$<br>131,477 |

### 7. PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

|                                    | Life/Years | 2023          | 2022                 |
|------------------------------------|------------|---------------|----------------------|
| Land                               | n/a        | \$ 657,478    | \$ 657,478           |
| Building and improvements          | 4-40       | 19,162,617    | 19,125,818           |
| Furniture, fixtures, and equipment | 3-30       | 2,522,802     | 2,522,802            |
| Vehicles                           | 5          | 223,976       | 196,267              |
|                                    |            | 22,566,873    | 22,502,365           |
| Less: Accumulated depreciation     |            | (13,094,945)  | (12,597,590)         |
| Construction in process (Note 8)   | n/a        | 556,304       | 479,990              |
|                                    |            | \$ 10,028,232 | <u>\$ 10,384,765</u> |

Depreciation expense for the years ended December 31, 2023 and 2022 was \$497,355 and \$454,598, respectively.

During the year ended December 31, 2022, the Organization sold three condominiums and the corresponding land for \$424,500. The property and land had a book value of \$15,152, resulting in a gain on sale of \$376,793 net of closing costs, which is recorded as non-operating revenue in the consolidated statements of activities.

#### 8. CAPITAL CAMPAIGN

The Organization launched a capital campaign (the "Campaign") for multiple projects costing under \$10 million. The Organization was awarded a \$2.9 million grant from the Department of Economic and Community Development. The grant funds are received upon incurring expenses related to the Campaign. The remaining amounts will be raised from donors and board members. As of December 31, 2023, the Organization has cumulatively received \$837,324. As of December 31, 2022, the Organization has cumulatively received \$689,251, including pledges of \$67,357 restricted to the Campaign which are reflected within net assets with donor restrictions (Note 2). During the planning and construction phases, certain operating and other costs are being capitalized as part of construction in progress. As of December 31, 2023 and 2022, \$556,304 and \$479,990, respectively, of planning costs were capitalized and are included within construction in progress (see Note 7).

#### 9. GIFT ANNUITY OBLIGATIONS

Gift annuities are reflected at fair value on the date of the gift less the estimated obligation under future benefits. Grantors are paid annually over joint lives as provided for within the grant instruments. The estimated obligation of the gifts as of December 31, 2023 and 2022 was \$19,872 and \$27,201, respectively.

#### 10. RESTRICTED INVESTMENT AND DEFERRED COMPENSATION PLAN PAYABLE

The Organization has a non-qualified deferred compensation plan under Section 457(b) of the Internal Revenue Service Code which covers certain qualified positions within the Organization, as defined within the plan document. The plan provides for funding under the annual Internal Revenue Service qualified threshold under employer contributory plans, including investment results over the term of the agreement. The Organization has title to and beneficial ownership of the invested funds until the earlier of termination (except for cause as defined in the agreement) or death or disability. The Organization reflects the annual commitment under the non-qualified deferred compensation plan as current salary expense. During the year ended December 31, 2023, the Organization contributed \$183,125 to the plan. During the year ended December 31, 2022, the Organization did not contribute to the plan. As of December 31, 2023 and 2022, the balance of the deferred compensation payable is \$641,051 and \$396,254, respectively.

#### 11. STATEMENTS OF CASH FLOWS

The following comprises the cash, cash equivalents and restricted cash reported within the consolidated statements of financial position that sum to the total reported in the consolidated statements of cash flows for the years ended December 31:

|                           | <br>2023      | <br>2022        |
|---------------------------|---------------|-----------------|
| Cash and cash equivalents | \$<br>551,464 | \$<br>1,812,859 |
| Restricted cash           | <br>155,587   | <br>158,550     |
|                           | \$<br>707,051 | \$<br>1,971,409 |

#### 12. COMMITMENTS AND CONTINGENCIES

- a) Government supported programs are subject to audit by the granting agency.
- b) The Subsidiary entered into a lease to rent the Gelston House to an unrelated party for a period of sixteen years (with provisions for termination), ending December 31, 2021. The lease agreement has a renewal option for another five years. In 2023 and 2022, the agreement continued on a month to month basis. The lease provides for rent at an annual rate of \$100,000 for the first two renewal years, and then the greater of \$100,000 or certain percentages of gross sales for the remaining three years. Rental income for each of the years ended December 31, 2023 and 2022 was \$100,000.
- c) The Organization has a line of credit with a financial institution with a maximum availability of \$2,500,000. The line of credit is due on demand and bears an annual interest rate of the Prime rate less .50% on December 31, 2023 and 2022, respectively (8.00% and 7.00% as of December 31, 2023 and 2022, respectively). The line of credit swaps daily with the operating account at the same financial institution if operating cash balances fall below a certain amount. Interest expense for the years ended December 31, 2024 and 2023 was \$9,201 and \$2,041, respectively. As of December 31, 2023 and 2022, there was no amount outstanding. The line of credit currently expires on July 31, 2025. The line of credit agreement contains certain financial operating and reporting restrictive covenants. As of December 31, 2023 and 2022, the Organization and Subsidiary were in compliance with these covenants.

The financial institution has filed a secured interest in the Organization's investments (which were valued at approximately \$2.9 million as of December 31, 2023 and 2022), as collateral towards the line of credit.

d) On May 31, 2020, The Organization was approved for an Economic Injury Disaster Loan ("EIDL") in the amount of \$150,000. The EIDL is a 30-year term loan. The loan bears an annual rate of 2.75% and is collateralized by all tangible and intangible assets of the Organization. Monthly installments on the loan begin 30 months from the date of the loan. As of December 31, 2023 and 2022, no amounts have been repaid. The loan is due as follows:

| Due during the year ending December 31, 2023 | \$<br>3,918   |
|--|---------------|
| Due during the year ending December 31, 2024 | 3,721         |
| Due during the year ending December 31, 2025 | 3,825         |
| Due during the year ending December 31, 2026 | 3,932         |
| Due during the year ending December 31, 2027 | 4,041         |
| Thereafter, through May 31, 2051             | <br>130,563   |
|  | \$<br>150,000 |

e) The Organization contributes to six multiemployer pension plans under collective bargaining agreements covering union-represented employees, entirely in the entertainment industry. The vast majority of employers participating in these multiemployer plans are primarily engaged in the entertainment industry. These plans generally provide retirement benefits to vested participants based on their service to contributing employers, of which the Organization is one. In general, these plans are managed by a Board of Trustees with the unions appointing certain trustees and contributing employers of the plan appointing certain members. The Organization does not participate in any plan where it considers its contributions to be individually significant to the overall plan.

Based on information available to the Organization, four of the six multiemployer plans to which the Organization contributes are adequately funded under the applicable provisions in the Pension Protection Act enacted in 2006 ("PPA"). Two funds are in either "critical" or "endangered" status as those terms are defined in the PPA. The PPA requires all underfunded pension plans to improve their funding ratios within prescribed intervals based on their level of underfunding. Until the plan trustees develop the funding improvement plans or rehabilitation plans as required by the PPA, the Organization is unable to determine the amount of assessments the Organization may be subject to, if any.

Under applicable law upon the Organization ceasing to make contributions to, or other "withdrawal" from an underfunded multiemployer pension plan, the affected funds could seek contributions from the Organization for the Organization's proportionate share of the plan's unfunded vested liabilities. The Organization believes that under such circumstances, if a fund were to seek to access such contribution obligation upon the Organization's alleged "withdrawal", the Organization would have significant defenses against such assessment under applicable law. The Organization cannot determine at this time the impact that the alleged withdrawal from the affected plans may have on the Organization and Subsidiary's financial position, results of changes in net assets or cash flows.

Approximately 23% and 41% of the Organization's employees and contractors are participants in multiemployer plans for the years ended December 31, 2023 and 2022, respectively. Pension and welfare expense associated with multiemployer plans amounted to \$415,719 and \$312,349 for the years ended December 31, 2023 and 2022, respectively.

- g) The Organization has entered into various contracts with licensors in order to develop, produce, promote and present works on the stage in the presence of an audience. If a work produced by the Organization generates royalties to the author or composer, then the Organization will generally be entitled to a certain percentage of the net proceeds received by the author and/or composer.
- h) The Organization has elected to use a collective Trust, 501(c) Agencies Trust (the "Trust"), for calculating and paying Connecticut unemployment benefits. As of December 31, 2023 and 2022, the Organization has advanced the Trust \$146,754 and \$142,914, respectively, which is reflected in prepaid expenses on the consolidated statements of financial position. Unemployment benefits charges paid for the years ended December 31, 2023 and 2022 were \$82,874 and \$41,492, respectively. The Trust is a collective of more than 1,500 not-for-profit organizations. Members of the Trust are responsible only for their own claims. The Trust is responsible for monitoring each member's activity to ensure sufficient funds are available. Any money held in the Organization's account earns interest based on the Trust's investments. The Trust has a conservative investment policy where 70% is in cash and bonds.
- i) The Organization received a \$2.9 million grant from the DECD (Note 8). Per the terms of the agreement, after the eligible project is completed and placed in service, the Organization has certain restrictive operating covenants. During the year ended December 31, 2023, the Organization received \$178,073 for projects not yet completed. During the year ended December 31, 2022, the Organization received \$115,000 for completed projects, which restrictions expire in 2032. As of December 31, 2023, cumulative receipts on the grant were \$293,073.

#### 13. EMPLOYEE BENEFIT PLAN

The Organization has a tax-deferred annuity plan qualified under Section 403(b) of the Internal Revenue Code. The plan covers full-time employees of the Organization. The Organization matches the employee's contribution amount up to a maximum of 3% of the annual salary at the Organization's discretion. Employees may make contributions to the plan up to the maximum amounts allowed by the Internal Revenue Code if they wish. During the years ended December 31, 2023 and 2022, the Organization did not contribute to the plan.

#### 14. CONTRIBUTIONS OF NON-FINANCIAL ASSETS

Contributed non-financial assets are recorded as contributions at their estimated fair value on the date of receipt and reported as expense when utilized. Contributed non-financial assets do not have donor-imposed restrictions and are not sold, and goods are only distributed for program use. The Organization and Subsidiary received contributed non-financial assets comprised of services and materials during the years ended December 31, 2023 and 2022 in support of its programs and operations, which are recognized in the consolidated statements of activities and included:

| Non-Financial Contributions Category | Type of Contributions   | <u>Valuation</u>  | 2023                         | 2022               |  |
|--------------------------------------|---|---|------------------------------|--------------------|--|
| Media                                | Advertising   | Third party estimates using billing rates in like circumstances | \$ 43,075                    | \$ 51,133          |  |
| Non-food items                       | Furniture, clothing and production materials                          | U.S. wholesales prices of identical or similar products         | 40,649                       | 12,983             |  |
| In-kind services                     | Professional services including program and administrative consulting | Standard industry pricing for similar services                  | <u>-</u><br><u>\$ 83,724</u> | 6,126<br>\$ 70,242 |  |

#### 15. FUNCTIONAL ALLOCATION OF EXPENSES

The cost of providing the various programs and supporting services has been summarized on the consolidated statements of activities and detailed within the consolidated statements of functional expenses. Certain costs have been allocated among the programs and supporting services based on analysis of personnel time and utilization of related activities if there is not a direct association to one of the functional categories. Management and general expense includes those expenses that are not directly identifiable with any specific function but provide for the overall support and direction of the Organization and Subsidiary. The expenses that are allocated include salaries, employee benefits, payroll taxes, office supplies, depreciation, maintenance, utilities, insurance, and miscellaneous, which are allocated on the basis of estimates of time and effort.

#### 16. EMPLOYEE RETENTION TAX CREDITS

The Organization recorded revenue for the employee retention tax credit of \$324,923 for the year ended December 31, 2023, which is shown as non-operating activities in the accompanying consolidated statements of activities. There was no revenue recorded during the year ended December 31, 2022. The employee retention tax credit receivable at December 31, 2023 was \$324,923.

#### 17. SHUTTERED VENUE OPERATORS GRANT

On June 29, 2021, the Organization was awarded a Shuttered Venue Operators Grant from the U.S. Small Business Administration ("SBA") in the amount of \$2,080,036. This cost-reimbursable federal grant covers allowable qualifying expenses for the period from March 1, 2020 through December 31, 2021. On September 22, 2021, the Organization received a supplemental grant award of \$1,681,654, which also extended the allowable expense period for the entire grant to June 30, 2022. Allowable qualifying expenses incurred in the year ended December 31, 2022 were \$548,339 which has been recognized as revenue during the year ended December 31, 2022. As of December 31, 2022, there were no remaining unspent funds.

#### 18. PAYCHECK PROTECTION PROGRAM

On March 24, 2021, the Organization issued an unsecured promissory note (the "PPP2 Loan") for \$1,283,271 through the Paycheck Protection Program established under the CARES Act and administered by the U.S. Small Business Administration. On October 26, 2022, the Organization was informed that its application for forgiveness of \$1,283,271 of the PPP2 Loan was approved, which is recorded as non-operating revenue during the year ended December 31, 2022.

#### 19. EVALUATION OF SUBSEQUENT EVENTS

The Organization and Subsidiary have evaluated subsequent events through June 24, 2024, the date the consolidated financial statements were available to be issued. Based on this evaluation, the Organization and Subsidiary have determined that no subsequent events have occurred which require adjustment to or disclosure in these consolidated financial statements.